

**Building** back with a better skilled workforce



The HATS network has partnered with the Department for the Economy to bring you this guide to a range of available skills support to help hospitality and tourism businesses retain talent through this difficult time and develop the skills needed for the future.

# Funded skills support to help you develop your people and your business



# Now is the time to invest in talent

As the industry builds back from the disruption caused by Covid-19 we need to inspire future generations to enter the industry – and those that are already in the industry, to stay.

We have a unique opportunity to reset the status quo when it comes to skills and professional development. Building back with a better skilled workforce, whose attributes and behaviours are valued and nurtured will provide the much-needed reinforcement to deliver a tourism product that attracts visitors and encourages repeat business.

There are support packages available now to help you invest in talent to emerge stronger from the crisis and help your business flourish.





## Benefits



Retain talent and develop their skills to the highest standard



Attract new talent to grow and develop with the business



Increase employee satisfaction and staff morale



Upskill/reskill to meet changing customer demands







#### Respond to changes in technology and new ways of working

Increase productivity

Increase sales

Grow and develop a sustainable business

94% of employees would stay at a company longer if it invested in their career development<sup>1</sup>

Don't delay. Act now to benefit from a range of funded support programmes to develop the skills of your workforce and support your business.



1. linkedin-learning-workplace-learning-report-2018.pdf

## Support programmes

Programme	Summary	Duration
Workforce upskilling/re-skilling Skills Focus	Tailored training to meet business needs and increase the skills of existing employees through accredited qualifications at level 2 and above. Delivered by a local college. Covers short courses and skill areas which include: Health & hygiene Customer service Management & Leadership Digital/IT skills Marketingand more <u>Find out more</u>	Dependent on qualification
Bespoke business mentoring Innovateus	<ul> <li>Bespoke 1-2-1 mentoring with an expert from a local college to help businesses innovate and develop new and improved products/services and processes.</li> <li>Includes key areas such as utilising digital technologies.</li> <li><u>Find out more</u></li> </ul>	10 to 60 hours mentoring

#### Eligibility

#### Funding

#### Businesses based in NI with fewer than 250 employees

The programme is 75% funded by the Department for the Economy, with a 25% employer contribution.

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#### Programme

#### Summary

#### Duration

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A range of short-term courses to skill, reskill and upskill. <i>Skill Up – The Flexible Skills</i> <i>Programme</i>	Over 7,000 free places on short courses, delivered by the local further and higher education providers. Opportunities are available from entry to postgraduate levels, focussing on: digital skills green technologies leadership and management Most courses will be delivered online and include an accredited qualification. Find out what courses are available here: <u>Programme details</u>	To 31st March 2023
Apprenticeships	An apprenticeship is a work-based programme designed around the needs of employers, which offers recognised training and qualifications to new employees or existing employees taking on new roles that require substantial training and development. Apprenticeships are available at three levels Level 2 – craft   Level 3 – supervisory Higher Level Apprenticeship [Level 4 upwards] – management Skill areas include: Hospitality   Catering & Professional Chefs   Cultural Heritage   Cultural venue operations   Customer Service   Active Leisure & Wellbeing   Digital Marketing	Dependent on apprenticeship & qualification Minimum of 24 months. Higher Level Apprenticeships are a minimum of 24 months

#### Eligibility

### Funding

Accessible to those aged 18 + and eligible to work in Northern Ireland.

Places are limited

Fully funded

The Apprentice must be employed or be about to take up paid employment in NI and be working a minimum of 21 hours per week.

The Apprentice must meet the entry requirements of their chosen qualification.

The Apprentice must be of the minimum school leaver age in Northern Ireland

Fully funded for the offthe-job training element of Apprenticeships for 16-24 year olds

Off the job training element of Higher Level Apprenticeships are fully funded

#### Programme

#### Summary

Innovation Vouchers

Access expertise from a knowledge provider (university/college) to help design new or improved products, processes and services. Details available here

Dependent on project

#### **Contact:**

For further details on the support programmes available get in touch with the support for business team at your local college



cedsi@belfastmet.ac.uk

businessservices@serc.ac.uk

betterbusiness@src.ac.uk

innotechcentre@swc.ac.uk businesssupport@nwrc.ac.uk



### Eligibility

### Funding





NORTHERN **Regional College** 

business.engagement@nrc.ac.uk

# Skills support from Invest NI

Programme	Summary	Duration
Training Needs Analysis to Training Plan	Virtual sessions offering advice on identifying the training needs of an organisation and advice on how to develop, cost and manage an effective training plan. <u>Details here</u>	Up to 1.5 hrs
Skills Adviser Support	An experienced skills adviser provides 1:1 support to assist companies in identifying training needs and help develop a plan to address these needs.	
Skills Advancement Grant	Support for external training, travel and accommodation costs at 50% grant up to a maximum of £15,000 grant. It does not cover mandatory training and VAT is excluded. The minimum training expenditure supported is £2k (£1k grant). <u>Details here</u>	The grant is available for 18 months only with no option to extend the offer.
Skills for Growth for SME's	Financial support for training activities. The scheme supports trainee wages, internal trainer, external trainer and travel and accommodation costs. Mandatory training, induction training and repeat training are not eligible and VAT is excluded. <u>Details here</u>	This support is available for a period up to 24 months.

### Eligibility

### Funding

Open to all businesses Free to attend Available to Invest NI customers Free Available to smaller companies who External training are already customers of Invest NI costs at 50% up to £15,000 Grant support is Invest NI customers who are variable up to a SMEs. maximum of 50% of eligible costs.

#### Programme

#### Summary

#### Duration

Skills Growth for Large Enterprises and or Foreign Direct Investors (FDI)

The scheme supports trainee wages, internal trainer, external trainer and travel and accommodation costs.

Mandatory training, induction training and repeat training are not eligible and VAT is excluded. Trainee wage costs cannot exceed the costs of all other eligible costs.

This support is available for a period up to 60 months



#### **Contact:**

Contact the Business Support Team at Invest NI to explore options for your business.

0800 181 4422

www.investni.com/support-for-business/skills-development



Eligibility	Funding
This is available to Invest NI customers who are large enterprises and or FDI.	Grant support is variable up to a maximum of 50% of eligible costs.

# Management skills support

Programme	Summary	Duration	Eligibility	Funding
Help to Grow – Management Expert training and mentoring for growth	A 12-week executive development programme, aimed at senior leaders in small and medium businesses, delivered by leading UK business schools accredited to the Small Business Charter. The programme is provided under the government's Help to Grow scheme and includes 50 hours of in-depth training and 1:1 support from a business mentor. The programme in Northern Ireland is due to start in September 2022. It will be delivered through online and face-to-face sessions. Find out more about applying to Ulster University or Queen's Management School for the upcoming Help to Grow: Management Course.	12 weeks	Your business must: • be an SME based in the UK • employ between 5 and 249 people • have been operational for at least one year • not be a charity The applicant must be a senior decision maker (such as Chief Executive, Finance Director, Operations Director, etc) and commit to completing all sessions.	The 12-week programme costs participants £750, with the remaining 90% subsidised by the government.
Knowledge Transfer Partnership (KTP) Scheme	The Knowledge Transfer Partnership (KTP) scheme helps businesses to innovate and grow. It does this by linking them with a university and a graduate to work on a specific project. KTPs are designed to deliver an innovation project and bring about lasting, transformative change. The project is led by a suitably qualified graduate (known as the Associate) with the capability to lead a strategic project with full support and input from the academic and business teams. For further local information contact: Queen's University: l.marks@qub.ac.uk   028 9097 2568 Ulster University: a.fullerton@ulster.ac.uk   028 7137 5236	A KTP can last between 12 and 36 months depending on the project and the needs of the business.	Growth-oriented SMEs and businesses seeking significant productivity gains and looking to deploy industry-leading practices and innovation processes.	It is part-funded by a grant. The amount businesses need to contribute is different for SMEs and larger companies

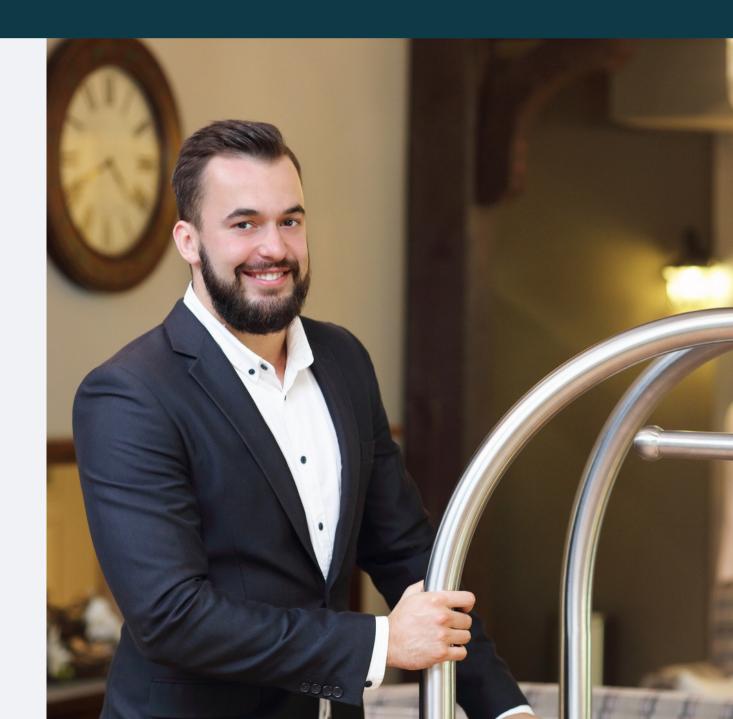
# **Recruitment & Retention** Webinar Series

A webinar series from HATS Network, with support from Tourism NI, is available to help small and medium businesses adopt and implement 'Our Hospitality & Tourism **Commitment' to enhance the appeal and** attractiveness of the industry as a good quality employer and great place to work.

Visit <u>www.hatsnetwork.co.uk/webinars</u> to access the webinars on-demand.







# Mental health and wellbeing support

A free workplace health and wellbeing support programme funded by the Public Health Agency offers a package of support which includes: employee workplace health and wellbeing survey to determine employee health priorities, assistance with the development and implementation of a three year workplace health and wellbeing action plan, Health Champion Training for employees in your workplace to drive forward a three year action plan, access to workplace health training including Mental Health First Aid and provision of resources for health and wellbeing initiatives.

- wellbeing

- <u>ACAS approaching sensitive conversations</u> about mental health
- Mind Wellbeing Action Plan download

#### **Other mental health resources**

- <u>CIPD and Mind People Managers' Guide to</u>
  - **Mental Health**
- CIPD on the role of people managers and
- Mind on supporting yourself and your team
- <u>CIPD Managing stress through positive</u>
  - management behavior

# Other online training courses

- <u>AbilityNet</u> helps people of any age to use technology to achieve their goals at home, at work and in education.
- Alison is a free learning platform for education and skills training. It is a not-forprofit social enterprise dedicated to making it possible for anyone, to study anything, anywhere, at any time, for free online, at any subject level.
- <u>BBC Skillswise offers a collection of free videos and downloadable worksheets to</u> help adult learners improve their reading, writing and numeracy skills.
- BT Skills for Tomorrow offers a wide range of free resources anyone can use to help them stay safe, connected an informed online.
- Business Model Canvas helps you develop business direction, appraisals and create new value propositions and business direction.
- Carnegie Trust in partnership with CILIP Library association offer online development materials on leadership and innovation, including on transformation, creativity and innovation, influencing skills and power.
- Class of 2020 offers learning and development materials on upskilling programmes for graduates, including short courses, live webinars, business challenges and questions and answers.
- Google Digital Garage offers over 40 hours' worth of training to get the digital skills you need to start your career or grow your business.

- in business processes and growth.
- history, economics, and more.
- help people develop their digital skills.

- employment.

• Invest NI offers a wide range of tools and business tutorials to support improvements

• Khan Academy offers practice exercises, instructional videos, and a personalized learning dashboard that empower learners to study at their own pace in and outside of the classroom, offering mathematics, science, computer programming, history, art

• Learn My Way is a website of free online courses, built by Good Things Foundation to

• <u>Training Matchmaker offers a range of free short courses</u>, based online or across Northern Ireland, in a wide range of technical and vocational areas.

• <u>Class Central</u> offers several thousand free online courses that have been developed by a number of top universities from across the globe, including in ICT and business.

• Oxford Home Study College offers a range of fully certified provision including cyber security, digital marketing, life-coaching and planning.

• UK Learns is a new online learning platform, offering a wide range of largely free, certified courses, which have been identified with employers as relevant for future

• The Skills Toolkit: Free courses to help learn new skills. Includes general skills such as digital design and marketing, business and finance, personal growth and wellbeing and professional development as well as more specialised skills.

In the current Covid-19 crisis there are also commercial organisations offering some of their usually paid for courses for free. Some providers to check include:

- <u>Accenture</u>
- <u>Barclays Lifeskills</u>
- <u>Linkedin Learning</u>
- <u>Pearson (UK Learns)</u>
- <u>Rolls Royce Digital Academy</u>

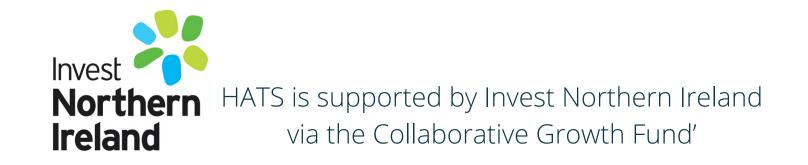
The <u>Springboard Charity</u> also offers a range of free virtual sector specific programmes designed to upskill employees, employability programmes and specialist careers, advice and guidance.





The HATS network is committed to working collaboratively with partners to inform the development of fit for purpose skills solutions to support our tourism workforce, both now, and into a better future.

Please forward this guide on to colleagues that you feel may be interested.





www.hatsnetwork.co.uk info@hatsnetwork.co.uk